

## 2012 Operating Budget Adoption

<b>Date:</b>	January 30, 2012
<b>To:</b>	Toronto Public Library Board
<b>From:</b>	City Librarian

### SUMMARY

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The purpose of this report is for the Toronto Public Library Board to adopt the Council-approved 2012 operating budget of \$179.409 million gross funded with \$164.481 million of net City funding and \$14.928 million of other revenue. The approved budget includes a reduction of \$10.070 million or 5.9%, as approved by the Library Board at its December 12, 2011 meeting.

### RECOMMENDATIONS

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**The City Librarian recommends that the Toronto Public Library Board:**

- adopts the City Council approved 2012 operating budget of \$179.409 million gross and \$164.481 million net, comprised of the following services:

Service	Gross (\$000s)	Net (\$000s)
Library Services	173,127.2	158,339.4
Library Administration	6,281.4	6,141.9
	<u>179,408.6</u>	<u>164,481.3</u>

### FINANCIAL IMPACT

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The Council-approved 2012 Toronto Public Library operating budget is \$179.409 million gross, funded with \$164.481 million of net City funding and \$14.928 million of other revenue. The approved budget includes reductions totalling \$10.070 million or 5.9%, and a deletion of 107 positions in 2012.

The Director, Finance and Treasurer has reviewed this financial impact statement and is in agreement with it.

## **DECISION HISTORY**

At the meeting on October 17, 2011, the Board approved a 2012 operating budget funding request of \$179.565 million gross (\$164.834 million net), which achieved a \$9.717 million or 5.7% budget reduction.

At the meeting on December 12, 2011, the Board approved additional 2012 budget reductions totalling \$353,000, to be achieved through the installation of four additional automated sorters. Added to the reductions approved on October 17, 2011, the Library achieved total budget reductions of \$10.070 million or 5.9%, for a revised Board-approved budget of \$179.409 million gross (\$164.481 million net).

The \$10.070 million or 5.9% of budget savings resulted from: a detailed budget review (\$0.574 million); revisions to the operating impact of capital projects (\$0.292 million); service consolidations (\$1.705 million); use of technology and automation (\$2.083 million); business process re-engineering using Lean Six Sigma principles (\$3.147 million); a reduction in management and support staff (\$0.764 million); and an increase in fines and fees and other revenues (\$1.505 million).

## **COMMENTS**

At its meeting of January 17, 2012, City Council approved the 2012 Toronto Public Library operating budget of \$179.409 million gross, funded with \$164.481 million of net City funding and \$14.928 million of other revenue. The Council-approved budget is the same as that approved by the Board at its December 12, 2011 meeting, and it does not require any reductions to service.

During the review and approval of the 2012 operating budget, two non-monetary motions were adopted at Council:

- The Library Board was requested to provide customer counts for each library by week date and by the hour; and
- The City Manager is to provide advice and resources to the Library to assist with identifying options to achieve the 2012 recommended operating budget.

## **CONTACT**

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## SIGNATURE

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City Librarian